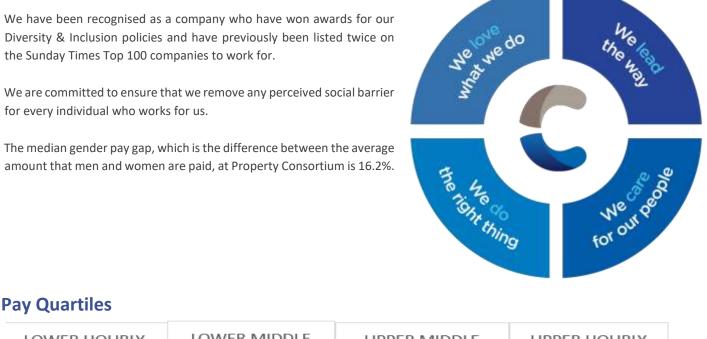


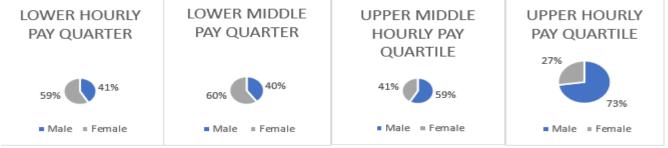
GENDER PAY GAP REPORT 2020



Executive Summary

Claims Consortium Group is a company built on a strong foundation of values and at the heart of our business are our company values "What Really Matters". We use these values to put Claims Consortium Group at the forefront of society. Claims Consortium Group is comprised of four companies. We are only obliged to report on one of these companies- Property Consortium UK Ltd due to there being in excess of 250 employees at this company. However, we have chosen to also report the figures for the total Group in order to be 100% transparent.





These figures show that whilst we have an overall ratio of male/female staff of 53:47 respectively, a large proportion of our female employees are in the lower or mid-lower quartiles.

We have identified key reasons, below, to determine why our ratios are split in this way and we are taking steps to ensure that the pathway of progression into senior management roles are open to all. We have conducted case studies of our current female leaders and we have an in-house built ILM programme for our current and future leaders to develop.

For the whole Group, the figures are:

- Lower Hourly Pay Quartile Male 41% Female 59%
- Lower Middle Quartile Male 40% Female 60%
- Upper Middle Quartile Male 59% Female 41%
- Upper Quartile Male 73% Female 27%

Pay and Bonus

The figures show the mean and median % difference between male and female pay as well as bonus payment.

For the whole Group the pay and bonus figures are:

•	Mean Gender Pay Gap – 27%		MEAN	MEDIAN
•	Median Gender Pay Gap – 16.2%	PAY	27%	16.2%

Below are the figures relating to bonus pay showing the proportion of males and females who were in receipt of a bonus payment.



For the whole group only 19% of males received a bonus payment and 11% of females received a bonus payment.

It is not unequal pay that is driving the gap in our pay and bonus payments. Employee pay is constantly reviewed and we regularly amend pay policies to ensure we are offering fair pay to all regardless of gender.

Our gender pay and bonus gap is driven by:

- Fewer women in senior leadership roles
- More women in lower salaried-roles
- More women than men in part-time roles

Actions

We are committed to creating a diverse and truly inclusive workplace which brings out the best in our people. The gender balance forms an important part of this commitment. We are taking focused actions in the following areas:

Attract and Develop Female Talent

In 2019-2020 we received **1315** applications for jobs roles at every level of the company. Of these 624 were female applicants.

We are working with local networking groups and support functions to identify key areas in which we can improve the service we give to all employees. We have already implemented enhanced flexible working schemes to allow employees to fit work around their lives with greater ease. Traditionally the 'fix' was to become part-time but there are better and more creative options now to allow this.

Ensuring a Work Life Balance

We appreciate that offering a work life balance to all of our employees is important to their happiness and helps recruit the right people to our company. To ensure that our employees have every opportunity to balance their working life we offer a range of family friendly benefits. Of the employees taking advantage of our Childcare scheme, both males and females are participating on an equal basis. Our hugely popular salary sacrifice holiday purchase scheme has seen more female employees take advantage of this with 50% of participants being female.

We also offer our employees the opportunity to change their working hours to fit the needs of their home life by requesting a flexible working pattern or term time contract. Two thirds of the employees who have taken advantage of these options are female.

Leadership Programme

We have created a bespoke leadership program with the Institute of Leadership & Management to help us develop employees in the lower and mid-lower quartile of Claims Consortium into higher leadership positions.

I can confirm that the information and data provided is accurate and in line with mandatory requirement. James Chatterjee, Group Finance Director



Debbie Mawer DIRECTOR OF PEOPLE & CULTURE

"We have worked hard in 2020 to address the barriers surrounding equal pay.

Increasing diversity of all kinds at Board and Senior Management level is needed. Not only from a gender pay gap point of view but to ensure long term business stability and growth.

We must be careful this does not become a form of positive discrimination – but we must also be open minded to the barriers that have precluded this in the past and work creativily and hard to overcome these.

Our Leadership development programmehas been created with the flexibility for this, allowing home study during maternity leave, flexiblility aroundin-house sessions and a variety of learning platforms"